PLAINTIFF
U.S. District Court - NDCAL
4:20-cv-05640-YGR-TSH
Epic Games, Inc. v. Apple Inc.

Ex.No. PX-2300

Date Entered
By

From: Emma Worbeck
To: App Store Global

CC: Dave Eyler , Abishek Ashok), Maryann Berkowitz

, Kristi Manclow), Christopher Campbell , Alastair Morse), Ben Satterfield

BCC:

Subject: Apple Confidential – US App Store iOS Developer Survey Report **Attachments:** Developer Research Final US Report_abridged v8_03.14.15.key.zip;

Sent: 03/14/2015 07:56:51 PM 0000 (GMT)

Hi all,

Thank you to everyone who was able to attend the App Store iOS Developer Survey Report presentation this week. I have attached the report for your reference, with a few additional slides included for good measure.

Please reach out to myself or Chris Campbell if you have any questions.

Best regards,

Emma

PX-2300.1



This survey was a cross-functional endeavor between:

- · App Store Marketing
- App Store Business Management
- iTunes Analytics
- · and the Market Research & Analysis team led by Melinda Sammons

This is an abridged version of the report.

This report focuses on US respondents; we have also surveyed UK respondents and are working with the Market Research team to finalize reporting. The initial draft of the UK report indicates that responses are very consistent with those of the US respondents. Once the UK report is finalized we will make it available to the team.

PX- 2300.2

Why this report?

Purpose: To understand marketing and business development of iOS app developers

Key areas include:

- Developer profiles
- · Business profile
- · Marketing profile
- · International profile
- · Analytics tools
- App Store guidance and tools

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So why did we survey our developers? Our research objectives were:

- to gain a better understanding of iOS app developers' business and marketing levers, challenges, and areas of focus
- to capture actionable feedback on our tools and services
- and to capture data that we can benchmark against in future surveys

We focused on these key areas:

- Developer profiles
- Business profile
- Marketing profile
- · International profile
- Analytics tools
- · App Store guidance and tools

Understanding App Store developers

Collect

3,530 online interviews of app developers

Conducted December 18, 2014 January 13, 2015

Measure

Marketing and business

Satisfaction with App Store guidance and tools

Profile

Marketing decision makers and business decision makers

Large/mid/small tier

Method: Apple Market Research conducted an online survey with 3,530 app developers in the US who are at least somewhat involved in business or marketing decisions. Respondents were screened to exclude those whose companies are not located in the US. Results are weighted to match the distribution of size based on categories assigned by Developer Relations.

Statistical testing across large and mid tier developers compared to small tier developers was conducted at a 95% significance level and is indicated with arrows. To simplify reporting, results of statistical testing may not be

Other notes: To simplify reporting, chart labels for values under 3% may not be shown. The term "top-2 box"/ bottom-2 box refers to the total of the top 2 results/ bottom 2 results in a 5-point scale. Totals, sub-totals, and nets may be off by a point or two due to rounding.

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We conducted this survey From December 2014 to January 2015.

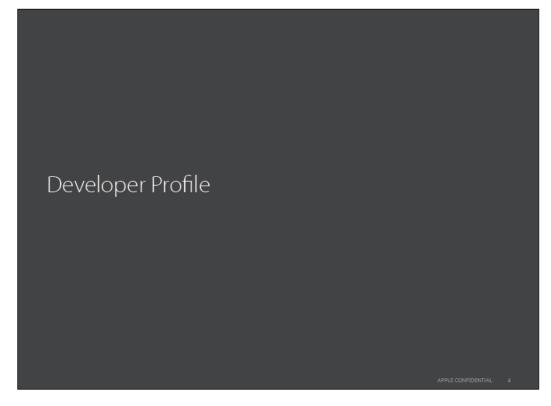
We sent the survey to a range of developers, including our approximately 300 US managed developers. We got a low response rate from our managed developers so we retargeted them in February and are still assessing the results. We attribute the low response rate to the time of year—we were delayed in getting the survey out and it was sent right around Christmastime—so a learning for the next survey is to get it out to developers by October.

This is how we did the research:

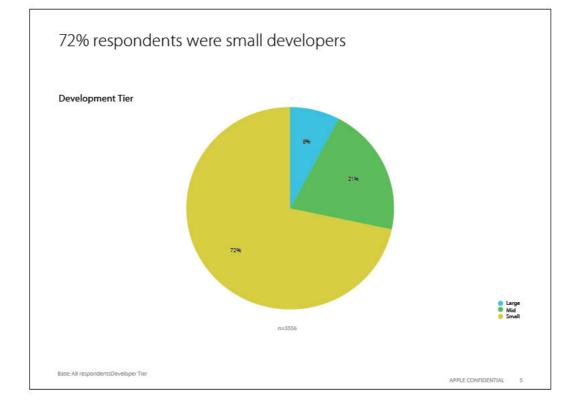
An online survey was emailed to US developers

- respondents had at least 1 app published on app store in past 2 years
- respondents had to identify being at least somewhat involved in business or marketing decisions

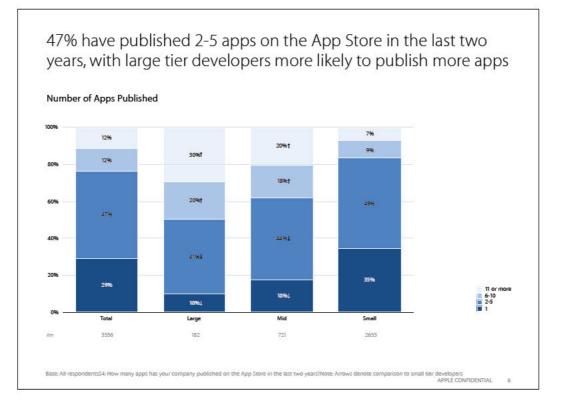
[190,721 surveys sent]



Here's a closer look at the profiles of those surveyed.



- We worked with the Analytics team to define "small", "mid" and "large" tier developers. Tiers were based on downloads rather than billings.
 The top developers contribute a large proportion of our downloads. To accommodate this top-heaviness, the buckets are scaling in size—we bracket by 99th percentile for large/ 98th to 90th for medium and 89th and below for small.
- We received the majority of responses from developers who fall into the "small" tier, which was consistent with our expectations.

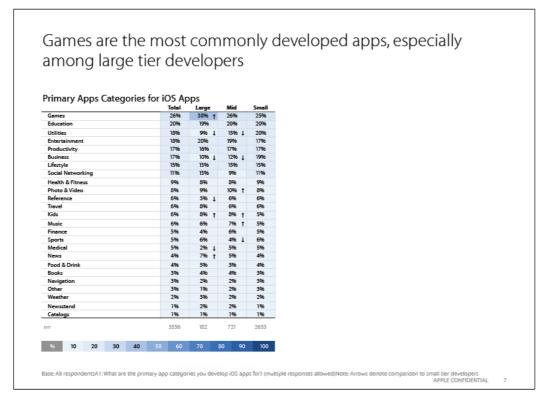


We looked at results by whether respondents were involved in business or marketing decisions, and the findings were virtually similar between the two groups, so we're showing the results in total (except where the question was only asked of 1 group).

What was more interesting was looking at results by developer tier, so most charts show the results this way.

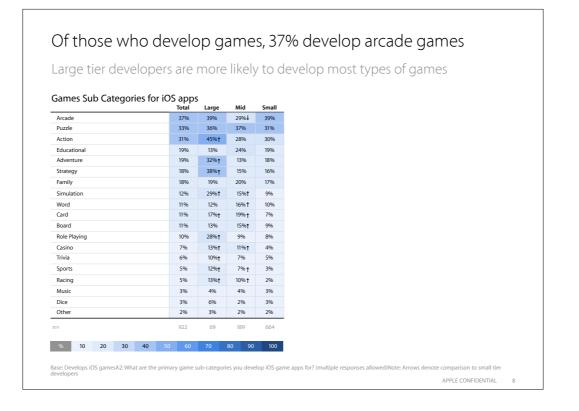
Where you see arrows, that denotes comparison to small-tier developers.

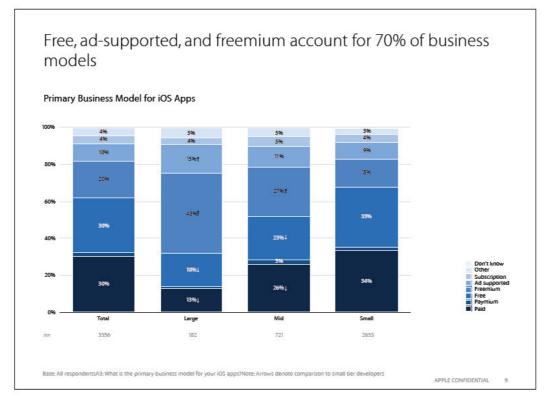
To begin we asked how many apps has your company published on the App Store in the last two years; 47% have published 2-5 app.



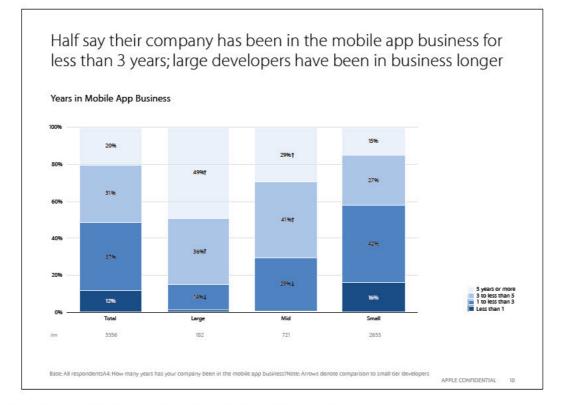
We asked: What are the primary app categories you develop iOS apps for? (with multiple responses allowed)

Games are the most commonly developed apps, especially among large tier developers, of whom 38% develop games.

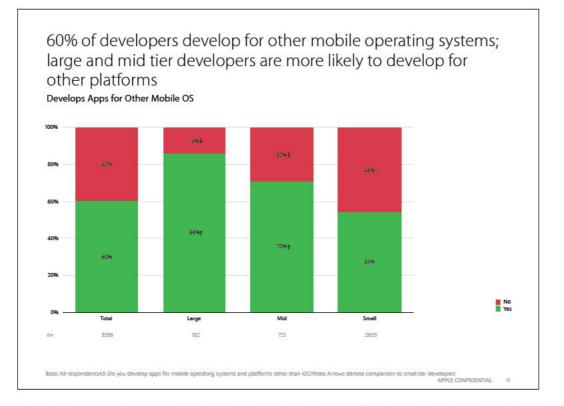




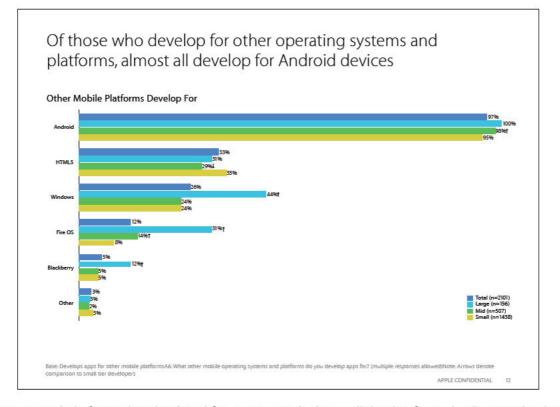
We asked, what is the primary business model for your iOS apps?
Free, ad-supported and freemium apps account for 70% of all developers
13% of large developers have paid business models, compared with 34% of small developers



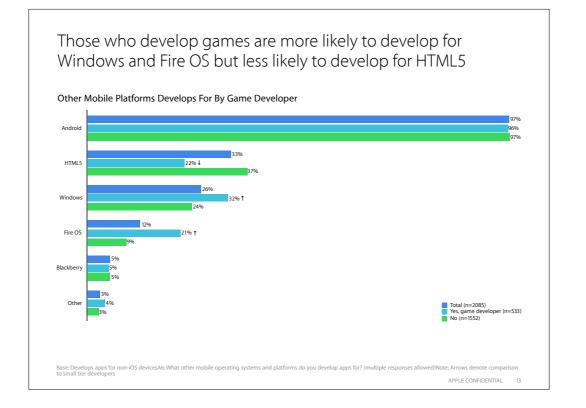
Half of the respondents say their company has been in the mobile app business for less than 3 years

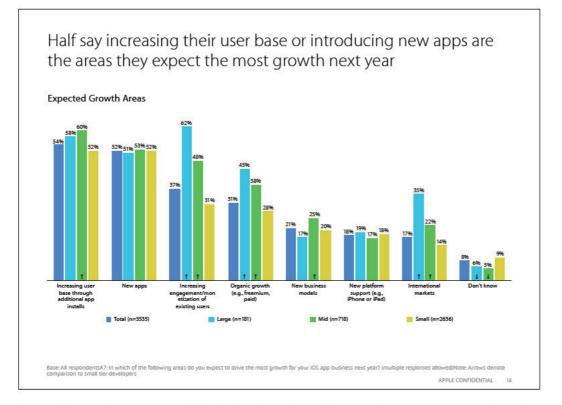


We asked, Do you develop apps for mobile operating systems and platforms other than iOS? Large and mid tier developers are more likely to develop for other platforms (86% and 70% respectively)

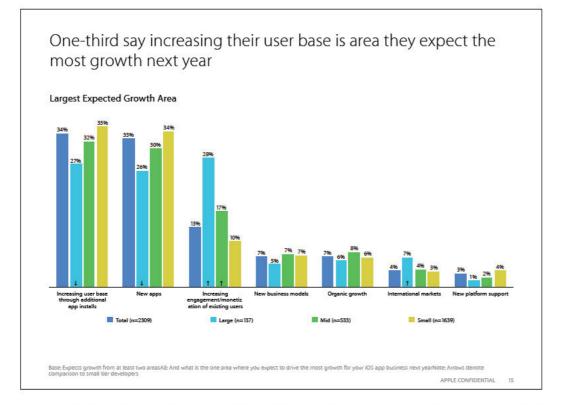


We also asked which mobile operating systems and platforms they developed for. As expected, almost all develop for Android. Large developers were also more likely to develop for Windows and Fire OS.



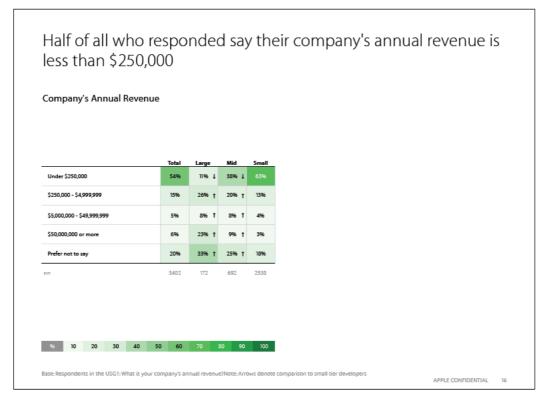


We asked, In which of the following areas do you expect to drive the most growth for your iOS app business next year? We allowed multiple responses.



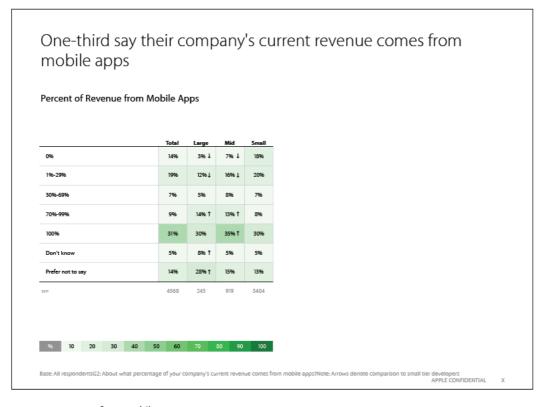
When we asked developers to then select the <u>one</u> area where they expect to drive the most growth for their iOS app business next year, what was notable was that international expansion is not expected to be a primary area of growth. This could be attributed to the barrier to entry presented by localization and a lack of market expertise.

Another takeaway from this slide is that large developers are focusing on retention and engagement rather than just on user acquisition. This shift in focus to monetizing existing users is a growing trend we're seeing.



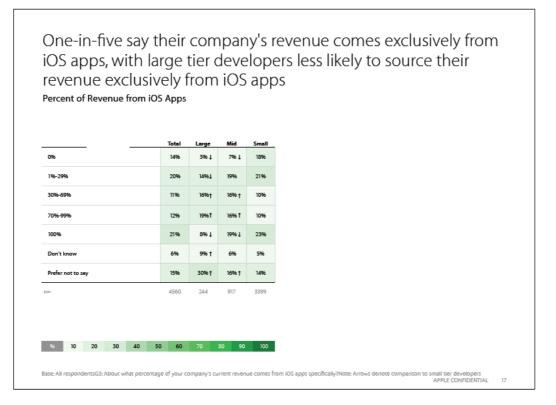
We asked developers about their annual revenue. 63% of small developers have revenue under \$250K annually.

23% of large developers have annual revenue of over \$50 million, with another 33% preferring not to say, so that percentage is likely larger.



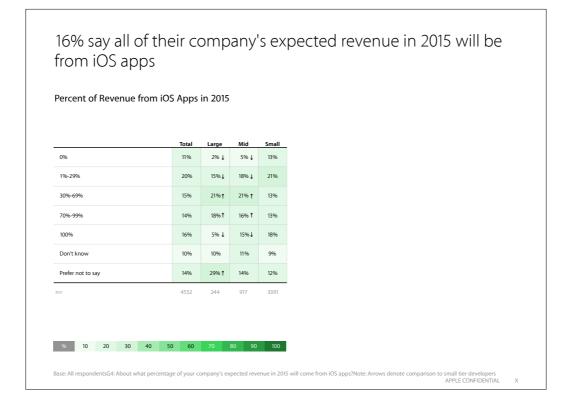
We asked what percentage of their company's current revenue comes from mobile apps.

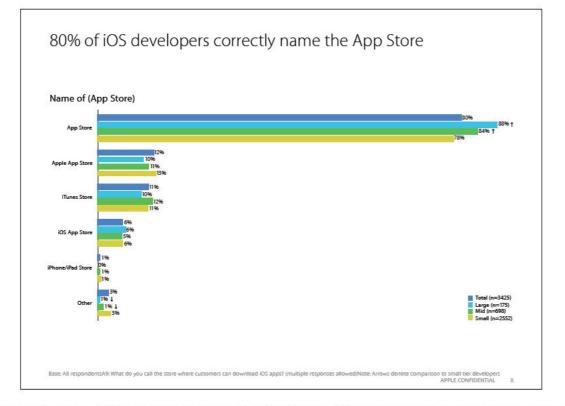
1/3 say that all of their revenue comes from mobile apps



1/3 say 70% or more of revenue comes specifically from iOS apps.

Small and mid-tier developers skew more towards iOS, which could be attributed to having less money and time to expand to other platforms



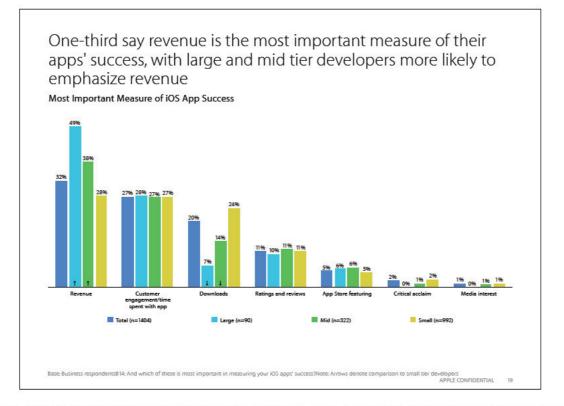


We wanted to get sense of how developers refer to our brand unprompted, so we included a question "What do you call the store where customers can download iOS apps?" to gauge brand recognition.

80% of iOS developers correctly name the App Store and another 12% call it the Apple App Store, so we're in good shape.

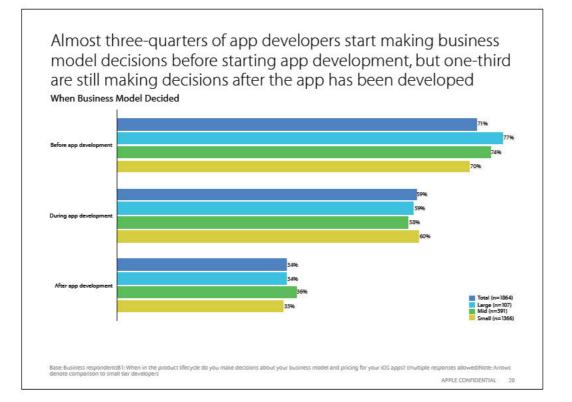


We spoke to both marketing and business contacts at each developer. Here's a look at what we heard from the business side.



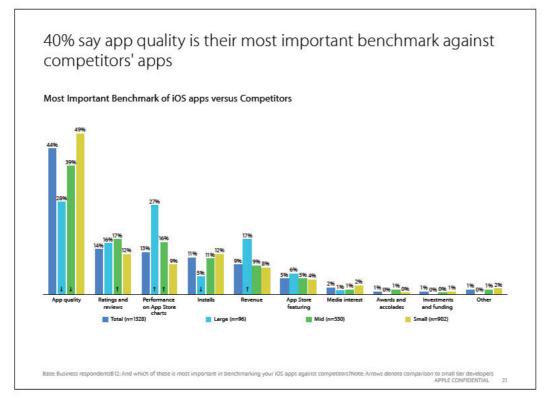
To get things started, we asked developers how they measure overall success on the App Store. Here developers could choose only one of the options presented to them.

- Of little surprise, revenue topped all choices at 32% overall, Revenue was especially key for large developers, coming in at just shy of 50%.
- Customer engagement/time spent was next, almost equally as important across large, medium and small developers.
- App store featuring scored low, but as we all know, featuring is usually a springboard to revenue, customer engagement and downloads, which all scored higher.



We then asked developers when in the product development cycle do they make their business-model decisions (multiple responses allowed)

- Much to our delight, just over 70% of all developers make those decisions before app development
- About 1/3 developers make those decisions after development of the app



We then asked how devs benchmark their apps against the competition they were only allowed on response here.

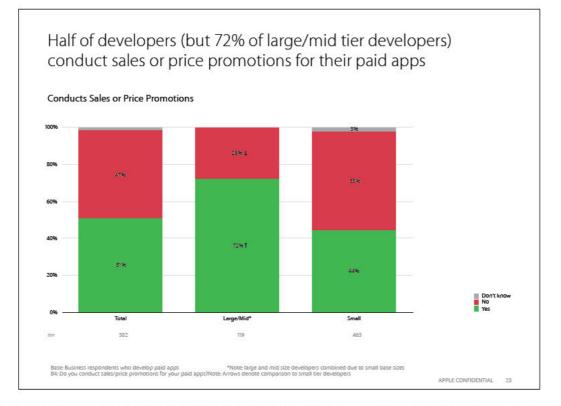
- -when looking at how developers benchmark their apps against competition, 44% look at app quality.
- large developers benchmark evenly for app quality and performance on app store charts
 surprisingly, featuring came in at only about 5% across all tiers.



In terms of app updates, we asked developers if they planned updates around any of the listed events. Multiple selections were allowed here.

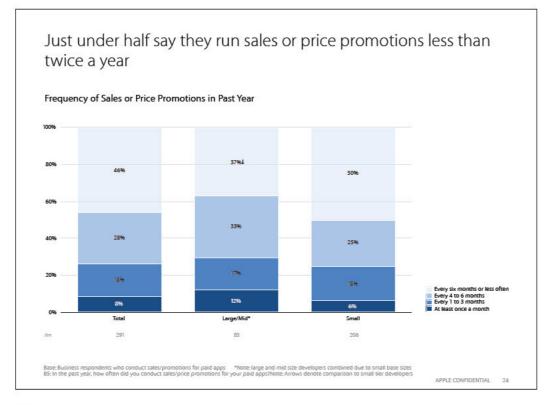
- Far and away, developers plan updates around updates that make to the iOS. Large developers especially plan around our updates. Developers clearly know that integrating new product features into their apps is the way to go.
- Apple product launches are also key, especially for Large and Mid tier devs.
- Interesting is the App Store Refresh. For large developers, this came in at 37%, but it falls dramatically down to 15% for Medium and 7% for Small. The same can be said for App Store Promotions (36% 10%% 4%) it appears that the small developers likely are not aware of the benefits of releasing on these dates or haven't been working with Apple and thus haven't been guided to do so. The App Store best practices documentation we are working on will help here.

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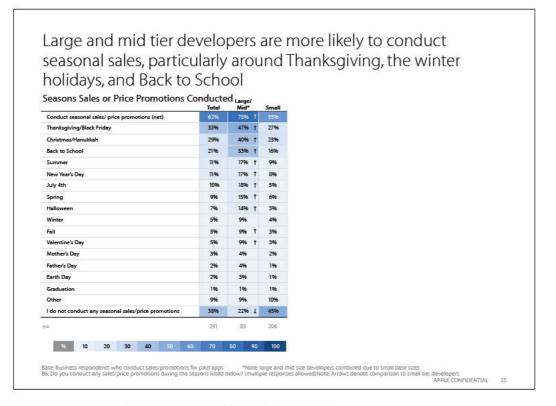
We then asked if they conduct sales or promotions for their paid apps? Due to the small response size, here we combined large/mid developers.

- Across the board, about half do. But as you can see, more than 70% of large/mid developers conduct price promotions, while only 44% of small developers do so.



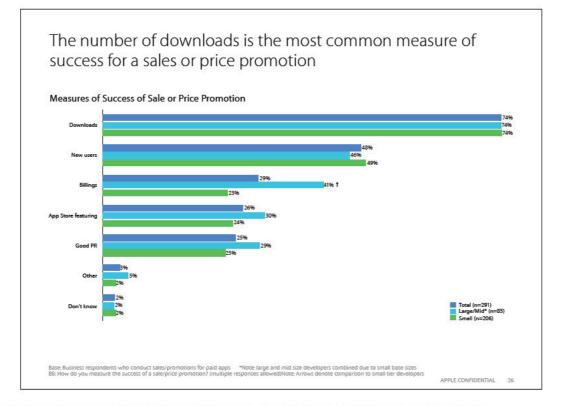
We then we asked how often they conduct price promos

- Over 50% of all developers run a price promotion at least once every six months.
- Large/mid tier developers conduct them more often, with 63% running a promo within six months vs. only 50% of small tier devs



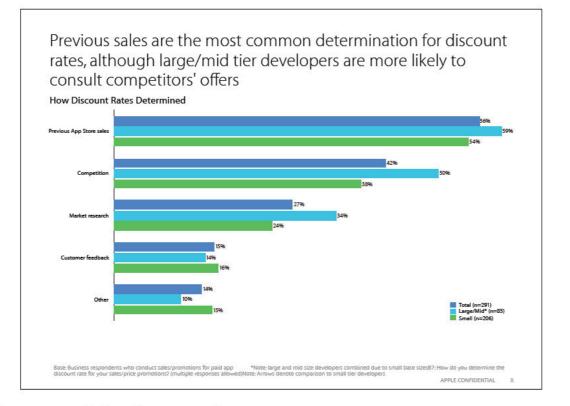
So, we wanted to find out when they conducted these promotions. Again, multiple response allowed.

- By scanning the list from top-to-bottom, you see that large/mid tier developers conduct sales more often that small developers around every event other than "other"
- As a whole, developers follow very similar price promotion cycles as traditional brick and mortar: 1) Thanksgiving/black Friday, 2) Christmas/Hanukkah, 3) back to school
- As you can see, large and mid tier developers are more willing to experiment with pricing and are more nimble in trying different pricing approaches.

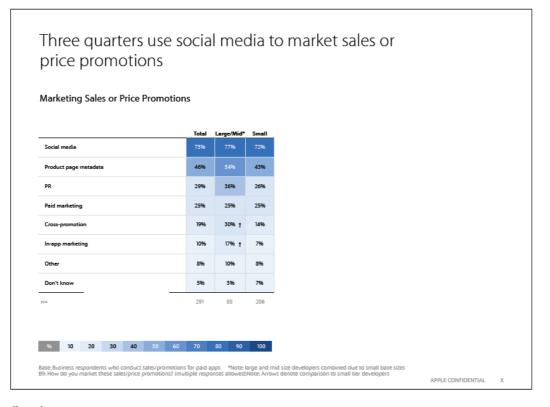


Finally, we wanted to hear how developers measure success from a sale or promotion (Again, multiple responses were allowed)

- Here the clear winner is Downloads at 74% across the board, evenly split across all tiers.
- Once again, top/mid developers are more focused on revenue/billings: 41% of large/mid developers derive success from billings while only 23% of small developers do.
- Acquiring new users very important as well.
- Featuring more important here than on previous questions, but still only about 26%. The increase here should come as no surprise as they'd love our help if they're lowering their prices.

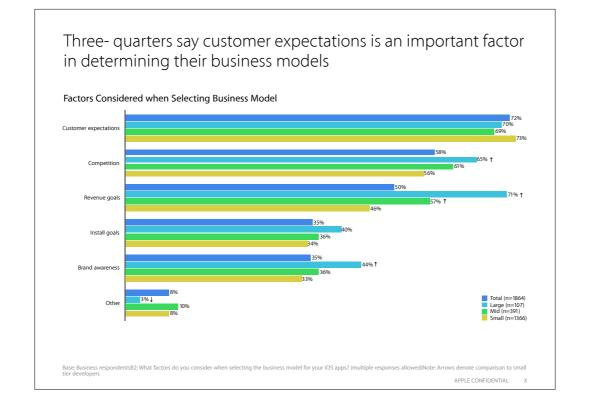


how do they determine the rates of the discounts? history helps judge how to price large/mid devs are much more concerned with competition pricing

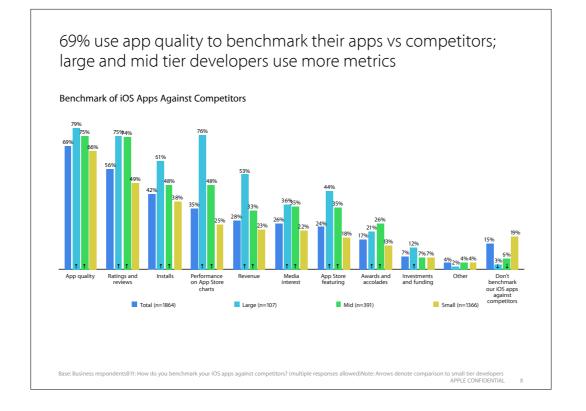


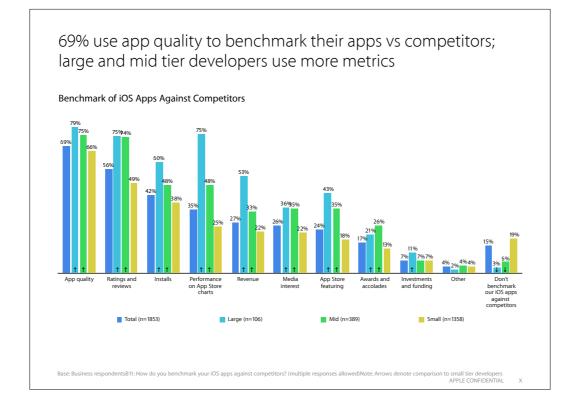
how do they market the sales? multiple responses allowed.

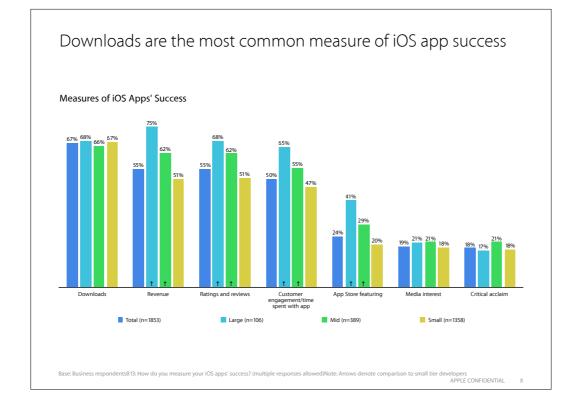
- social media far outweighs any other vehicles, with almost 3/4 using social media to promote their sales
- also utilized: product page metadata, paid marketing
- large/mid tier developers also utilized cross-promotion far more than small developers (by over 2:1)





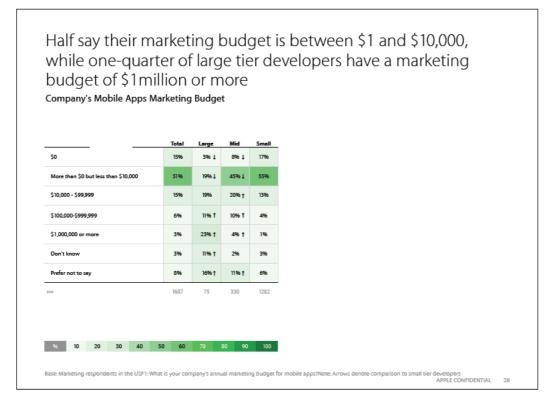








Here's a look at the profile of respondents who identified as marketing decision-makers

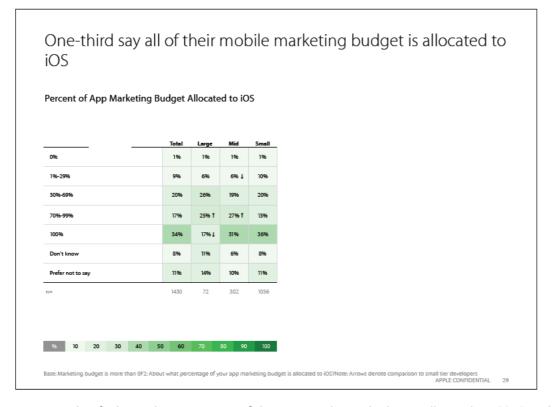


72% of small developers are operating on little or no marketing budget. 55% of small developer have budgets less than <\$10K and 17% don't have a budget at all.

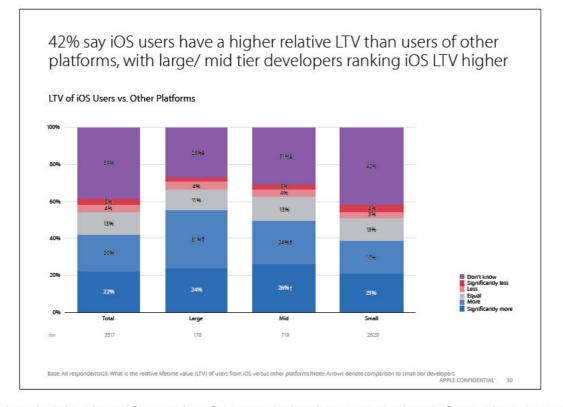
This was an eye-opener for us. We need to equip developers with tools and guidance to leverage owned/influencer channels. This is top of mind for us as we build App Store best practices for Apple Developer and request features for iTC App Analytics. We need to innovate with more programs and tools to help developers with free marketing channels.

For large developers, 23% have budgets of over a million dollars.

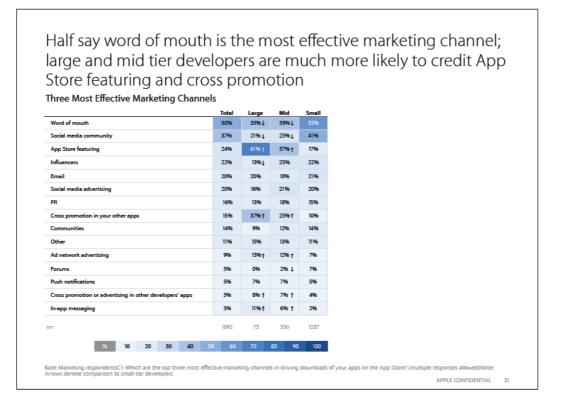
[features requested: app referrer data and search keywords]



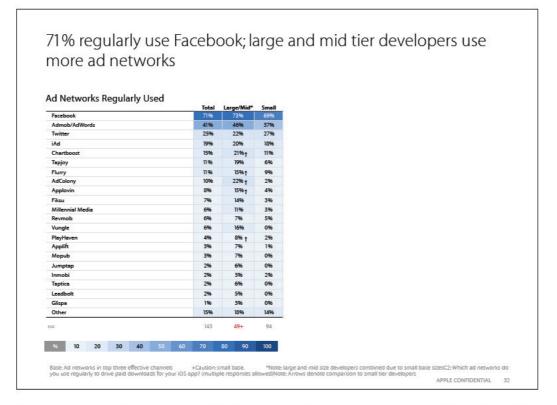
For those that do have a marketing budget, we wanted to find out what percentage of their app marketing budget is allocated to iOS. One third say their budget is 100% allocated to iOS.



Large and mid-tier developers particularly ranked the relative lifetime value of iOS users higher than users on other platforms. This is consistent with industry data that was shared at GDC: that when comparing iOS to Android, iOS makes 65% of money to Android's 35%. For the App Store, this supports our guidelines to lead with iOS in marketing plans and creative.



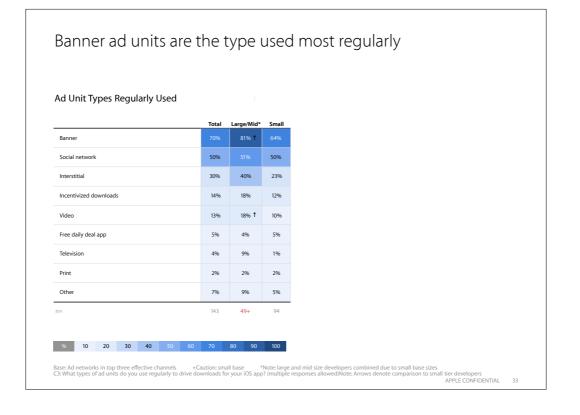
We asked developers what their top three most effective marketing channels were for driving downloads of their apps on the App Store. Word of mouth ranked as an important marketing channel, particularly for small developers. So again, we need to better equip developers with guidance for leveraging word of mouth and other free or low-cost marketing tactics. Large and mid-tier developers were more likely to credit App Store featuring as an effective driver of downloads.

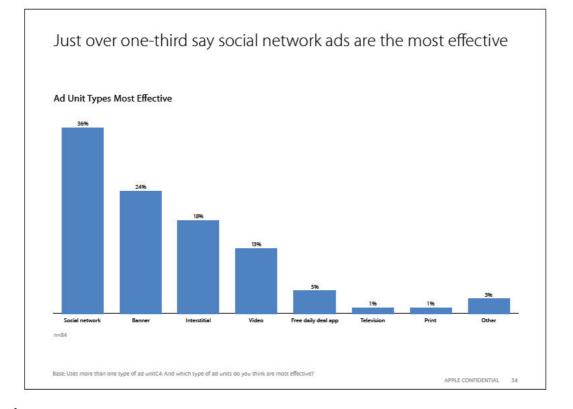


For respondents in the previous question who indicated that they used ad networks, we wanted to learn which ad networks were most used, with multiple responses allowed. For this question, the results for large and mid were combined due to small base sizes.

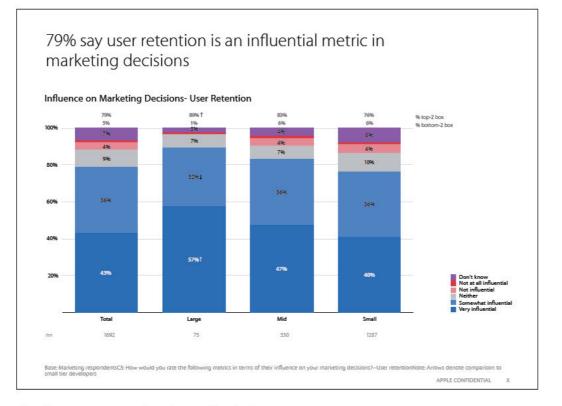
Facebook is by far the most used ad network.

We also got deeper into what type of ad units developers use, so for those who are interested in learning more about that, reach out and I can share details.

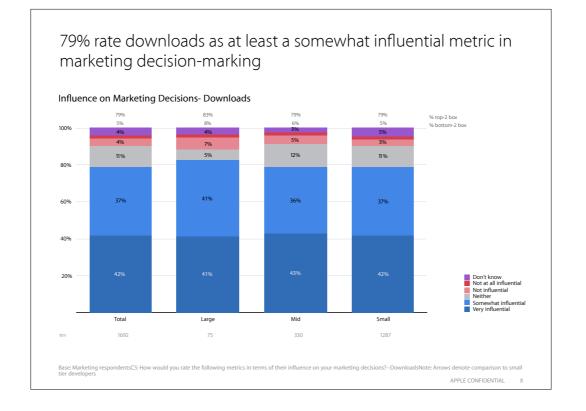


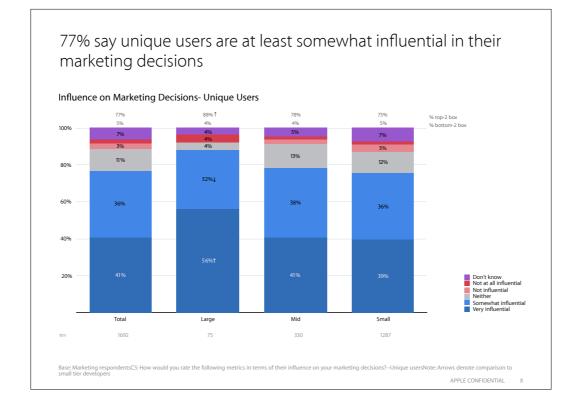


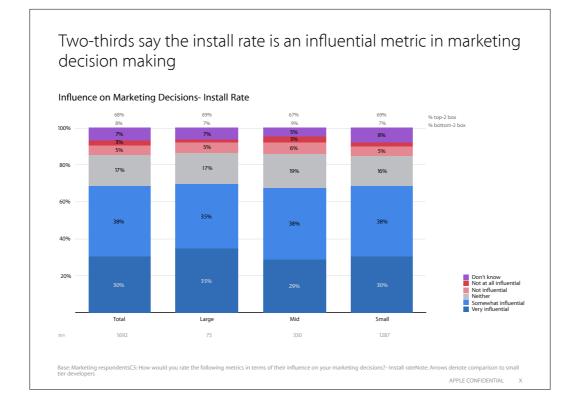
small base- shown in total

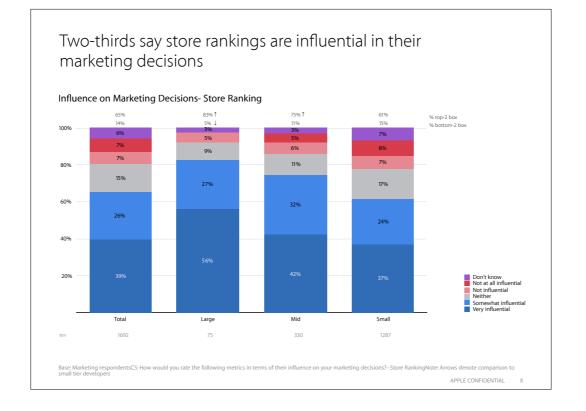


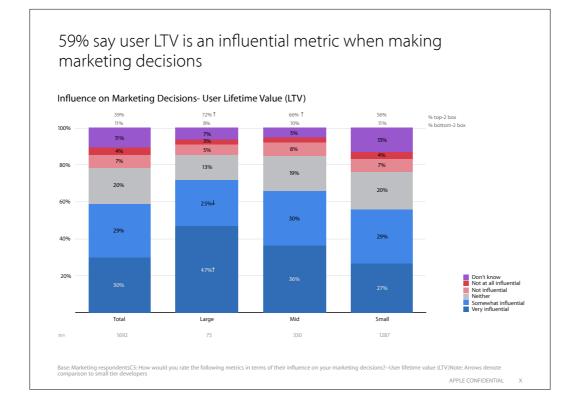
now looking at metrics that influence marketing decisions 1st...

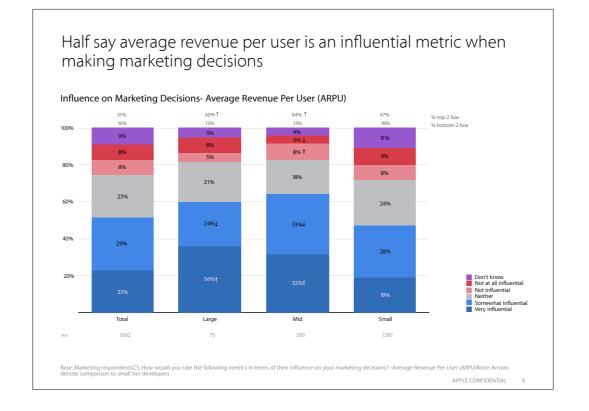


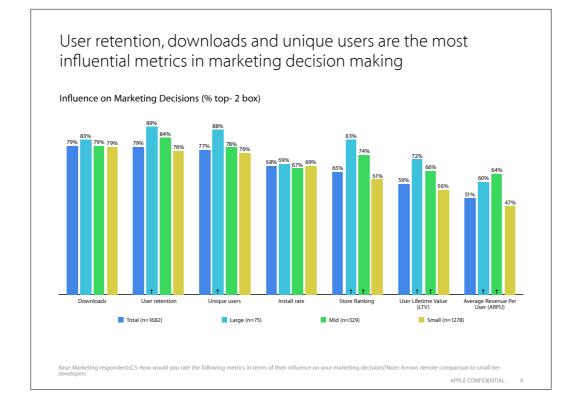


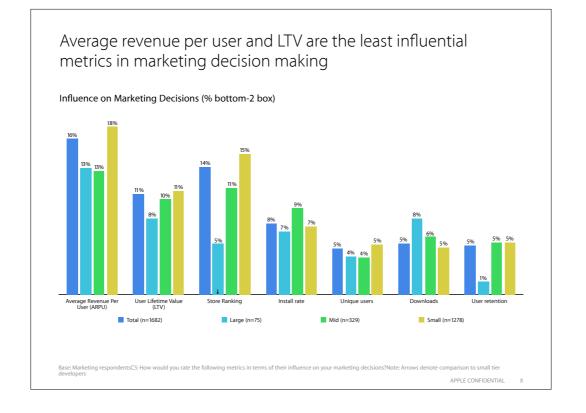






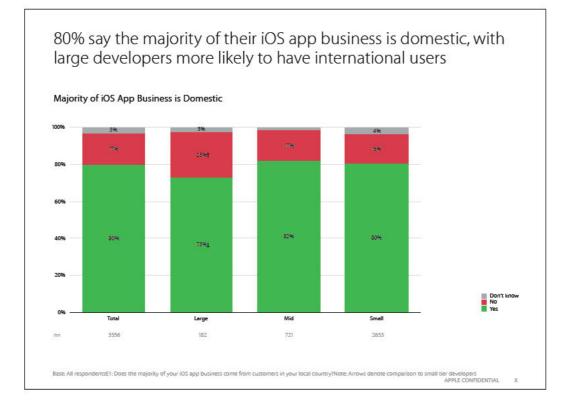




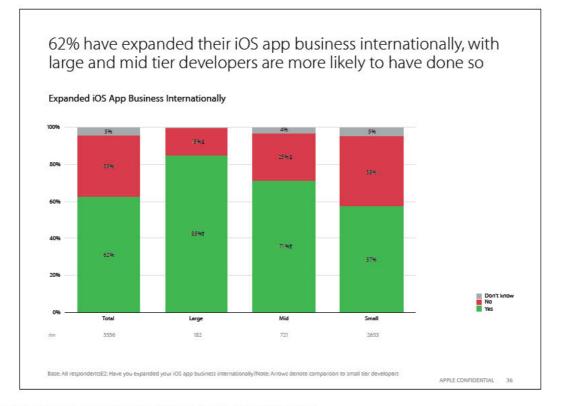




Now let's look at how our US developers approach international markets

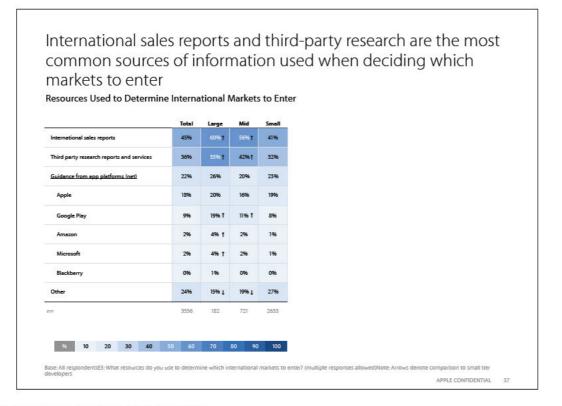


- of those we surveyed, 80% say the majority of their business is in the US. larger developers had more business outside the US



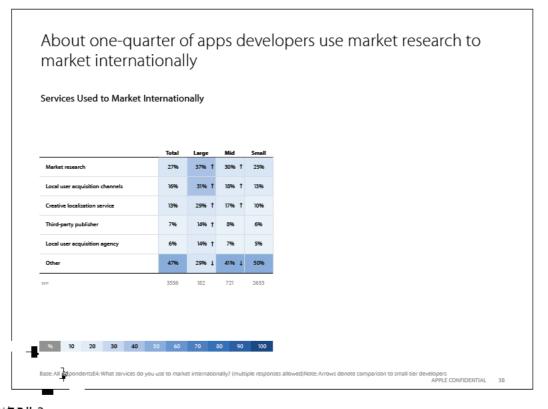
First, we wanted to simply see if our respondents had expanded their businesses internationally.

- Overall, 3/5 have expanded internationally. As we expected, this number was much higher for Large developers and dropped for Mid and then even lower for Small developers.
- All that said, it's good to see that each tier is above 50%.
- The years that we've spent championing the importance of international are clearly paying off.



Next we wanted to see how developers determine which markets to go after?

- As we often guide developers in making these decisions, they review their international download/sales reports and target the countries where they're doing well.
- Secondly, look at research reports
- Finally, they also seek out guidance from their platform partners



How do they go about marketing internationally?

- Similar to the previous stide over 1/4 use market research.

 Additionally, roughly 1/3 of large developers also use local user acquisition channels and creative localization services.

 Small developers are less likely to use the call UA channels or creative localization services, and we believe it is because they don't know where to start or which partners to



What are the barriers to entry in foreign markets:

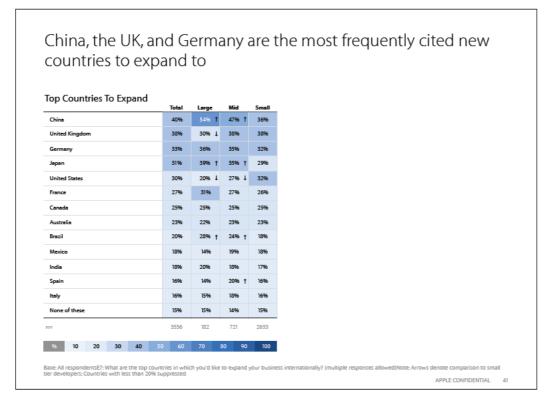
- As expected, translation, lack of local expertise and costs of localization are the most common hurdles.



What can we on the App Store do to help on this front?

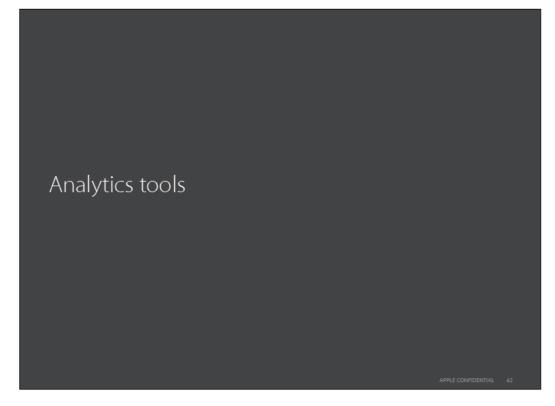
Consistent with the previous slide, developers are asking us to help localize, provide guidance on user acquisition channels and cultural and market differences. These are all areas the App Store is focusing on in the guidance we're creating on entering new markets.

Google is providing localization services at 3-5 cents per word, which, by industry standard, is cheap. We need to consider what services we can be offering.

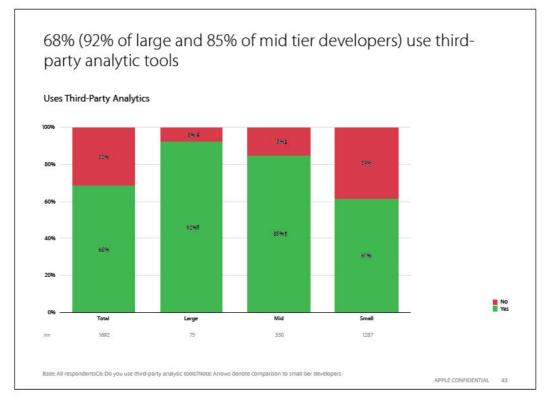


And geographically, where are developers looking to expand?

- No big surprises here as they're focused on the top global markets: china (2), uk, germany (4) and japan
- Interesting to see that the large developers skew lower in the UK and US and higher in China and Japan. Given their maturity in the app space, they're likely further ahead in terms of localizations than smaller developers.



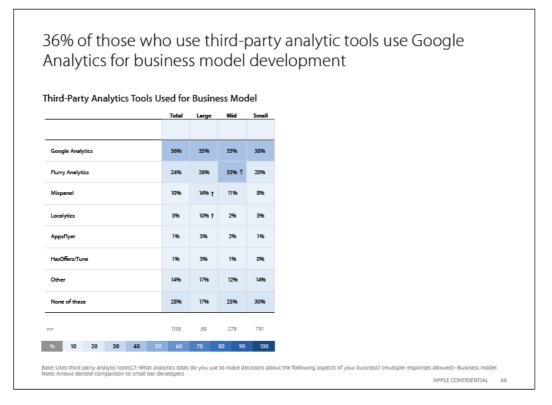
We wanted to understand which developers are using analytics tools and what tools they use.



We began by asking all respondents if they use third-party analytics tools. 68% do, with 92% of large and 85% of mid tier developers using them.

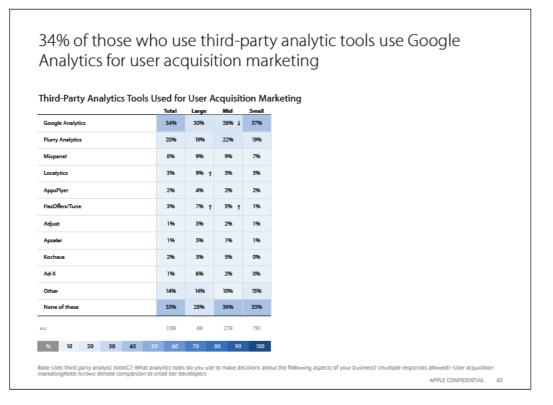
So we wanted to know which tools they used to make decisions about:

- · business models
- · new market expansion
- · acquisition marketing
- · and engagement marketing



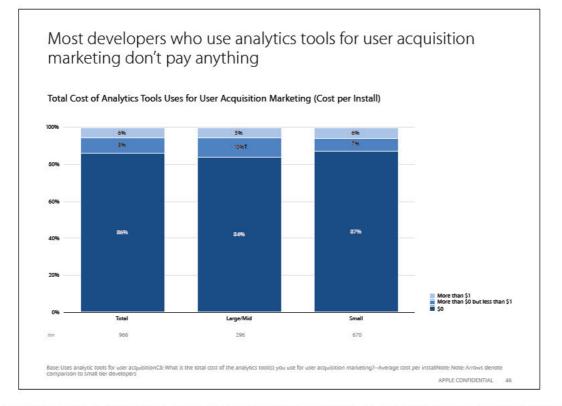
Google Analytics is the most common analytics tool used across the board. For business development, 36% use Google.

28% indicated they did not use any of the companies listed and did not specify "other", which may indicate the use of internal analytics tools.



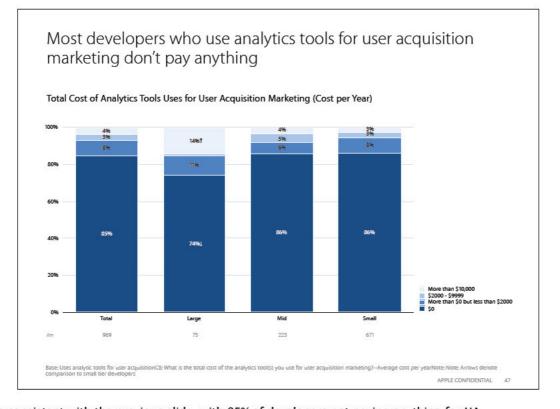
34% use Google Analytics for user acquisition analytics.

Similarly, around an third indicated they did not use any of the companies listed and did not specify "other".

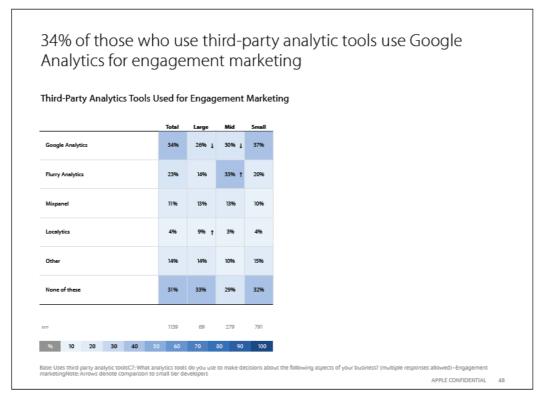


For UA, developers either measure cost by install or the cost annually, so we wanted to get a sense for both. This slide shows cost per install, and as you can see, 86% of developers don't pay anything for their UA. This could be because the analytics tool provider uses the developers' data for its own purposes and is therefore able to offer their services at no cost.

[e.g., providing a multi-purpose SDK that tracks UA and also delivers ads]

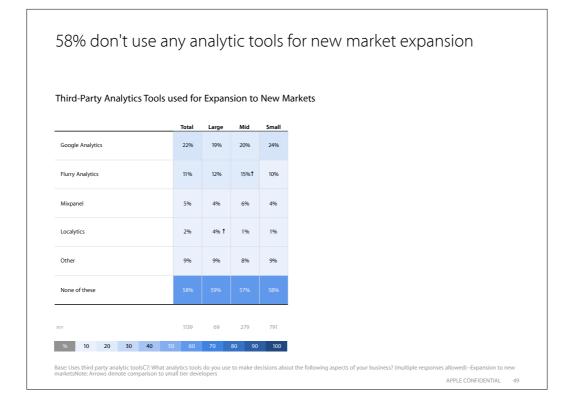


The average cost per year for UA tools is consistent with the previous slide, with 85% of developers not paying anything for UA. 14% of large developers spend more than \$10K annually



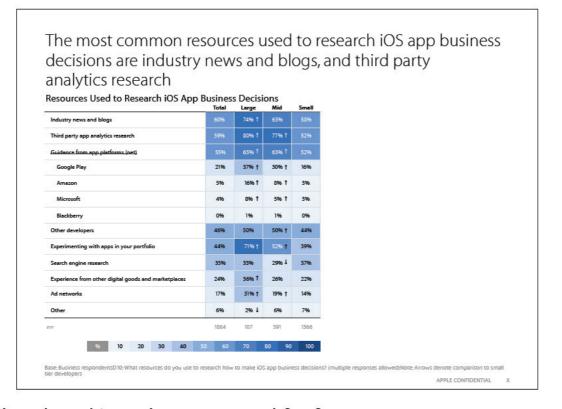
For engagement marketing, 34% of developers use Google Analytics.

And again, around an third indicated they did not use any of the companies listed and did not specify "other", so internal analytics tools could be the reason.

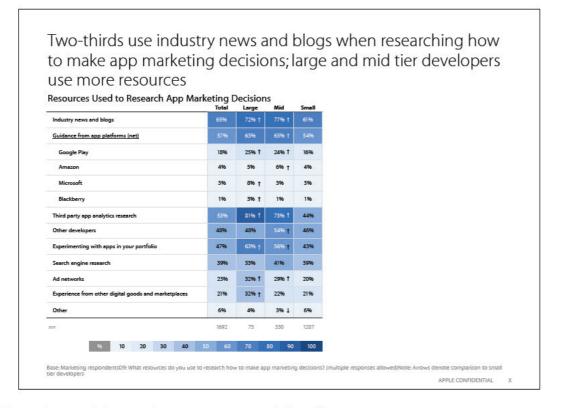




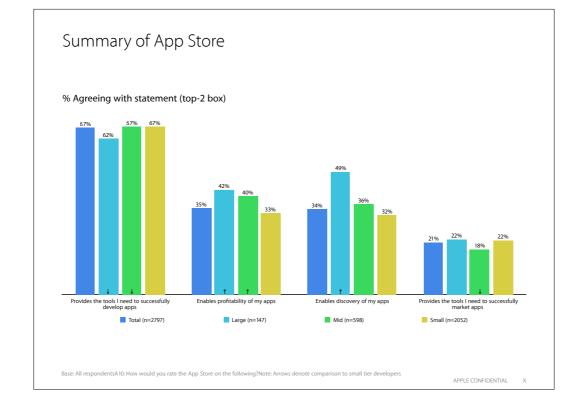
Next, we wanted to know if and how developers use the guidance and tools we provide to them. And if so, how helpful are they?

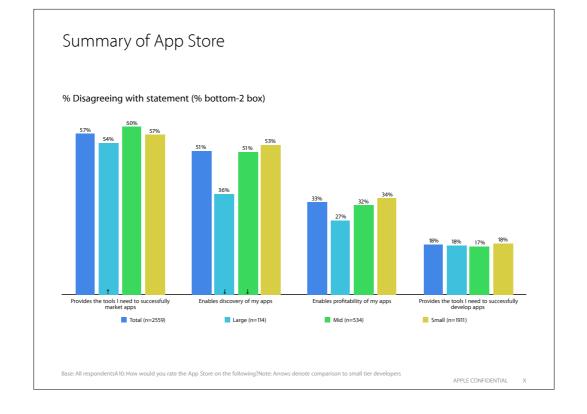


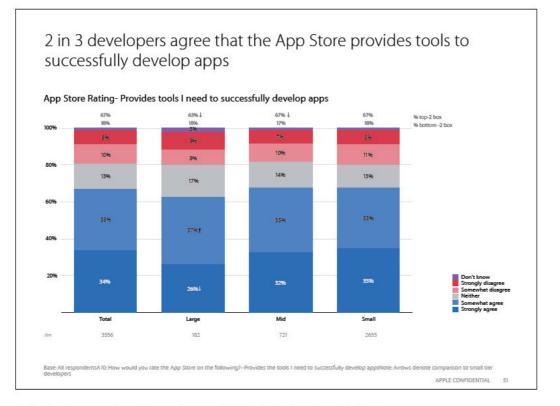
did not include Apple for benchmarking - have corrected for future surveys



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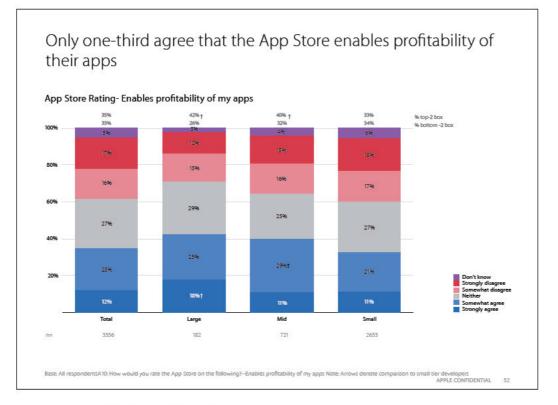






Here we asked developers about the tools that we provide and if they successfully help them to develop apps.

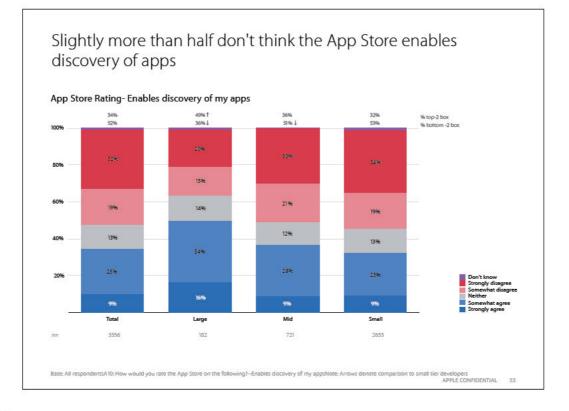
- Overall 2/3 either stated that they "Strongly" or "Somewhat agree" that we provide the tools they need to succeed. 18% fell in the negative camp.
- The numbers were pretty consistent across each tier.
- Generally speaking, developers are happy with the tools we provide.



However, looking at whether the App Store enables profitability is another story.

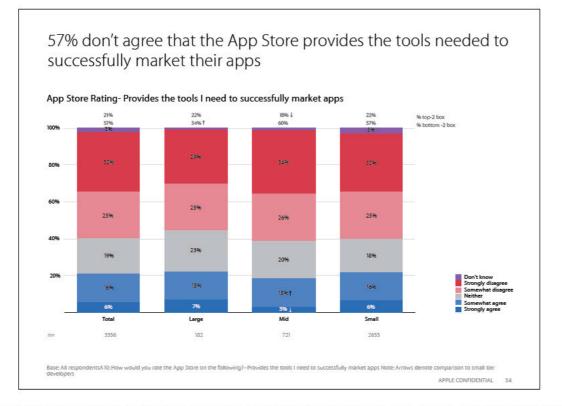
- Overall, it's about evenly split between positive and negative. 35% either Strongly or Somewhat Agree that the App Store enables profitability while 33% either Strongly or Somewhat Disagree.
- Larger developers leaned more towards the positive while smaller developers, many of whom may not be in touch with the App Store, leaned slightly towards negative.

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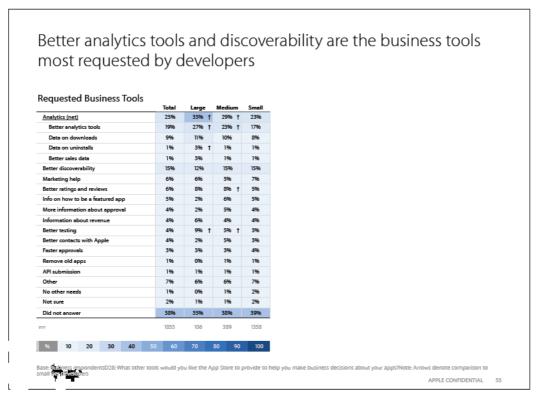
Now how about discoverability of apps...

- There is much more negative sentiment here.
- Overall, 34% Strongly or Somewhat agree that the App Store enables discoverability and more than 50% fell into Strongly Disagree or Somewhat Disagree, with 32% strongly disagreeing.
- The negative sentiment was worse among mid and small tier developers; however, it's clear that this is an issue across the board.



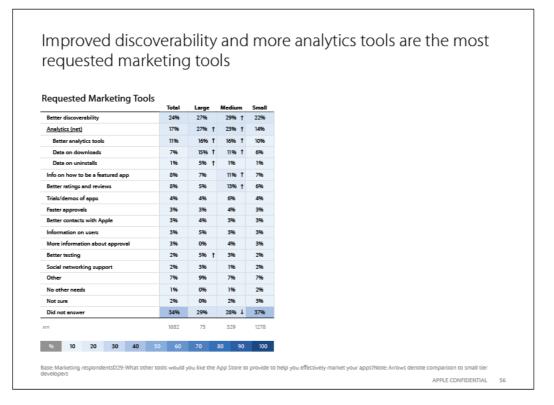
We asked to be rated on whether the App Store proves the tools developers need to successfully market apps, and 57% do not agree that this is the case.

We anticipate that iTC App Analytics and the App Store best practices we are creating for Apple Developer will help improve this rating in future surveys, but we need to be thinking about what more we can provide.



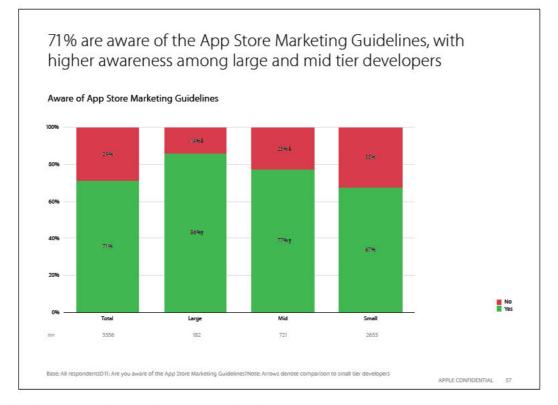
So we asked what tools could we provide to help developers make better business decisions

- Analytics far outdistanced kny of the other philosophics and were of most interest to larger developers, which shouldn't come as a surprise.
- Discoverability, which we we now seen come up a few times throughout the survey, came in next, with everything else falling in under 10%.

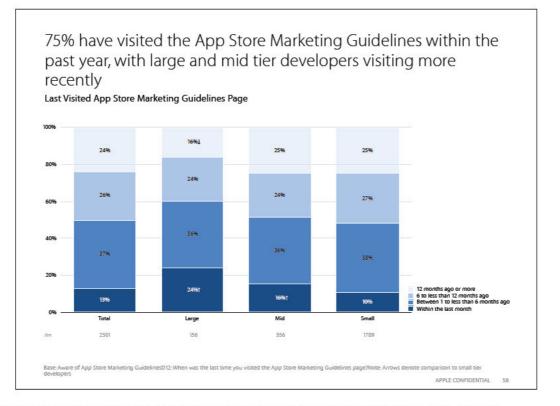


Similarly, among Marketing respondents, improved discoverability and more analytics tools are the most requested tools.

For discoverability, we are working with the Search team to provide more detailed App Store Optimization guidance. And iTC App Analytics will have a significant impact once its released.



As you know, the App Store Marketing Guidelines provide developers with brand identity guidance, localized Download on the App Store badges, and the latest device images for their marketing purposes. We wanted to find out whether developers were aware of the guidelines and how regularly they used them. Overall, 71% of developers are aware of them. 86% of large, 77% of mid, and 67% of small developers.

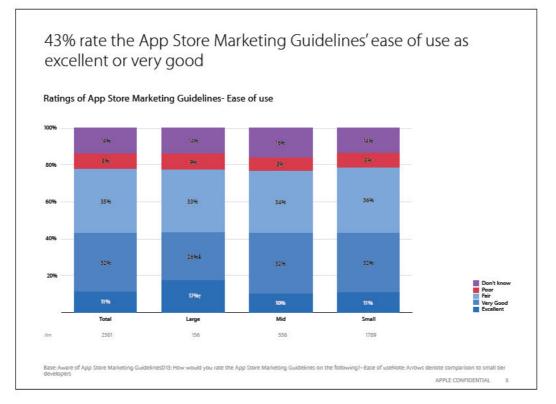


75% have visited the App Store Marketing Guidelines within the past year, with large and mid tier developers visiting more recently.

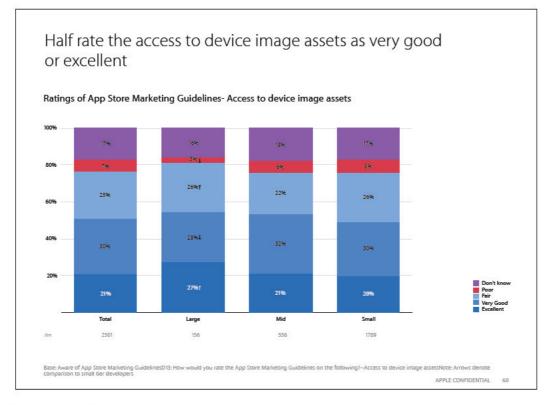


We asked developers to rate the App Store Marketing Guidelines on the quality of guidance. Note – this series of questions is missing the mid-point of "good" so it's only a 4 pt scale, so "fair' is probably equal to good/OK.

41% rate the App Store Marketing Guidelines quality of guidance as very good or excellent

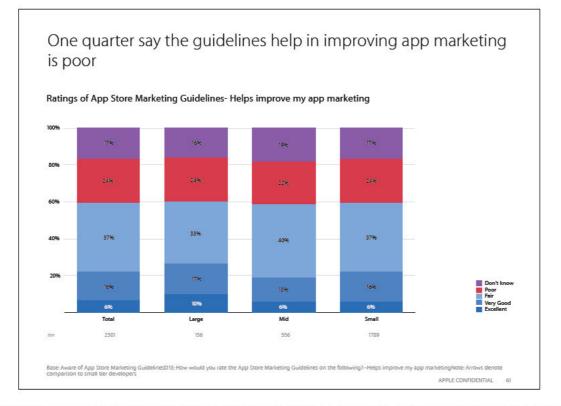


We asked developers to rate the App Store Marketing Guidelines on their ease of use. 43% rate the marketing guidelines ease of use as excellent or very good.



We asked developers to rate access to device images in the guidelines.

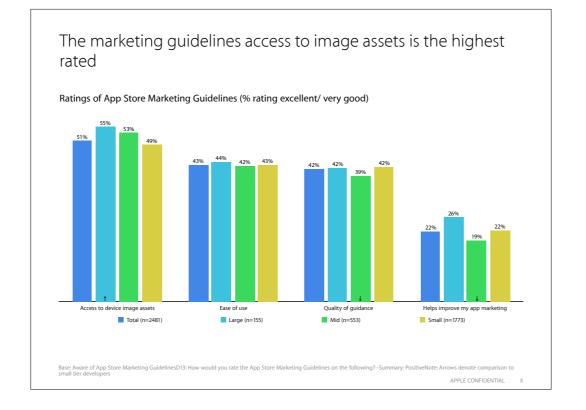
If we look at the red, we can see that only a small percentage consider the access to device images to be poor.

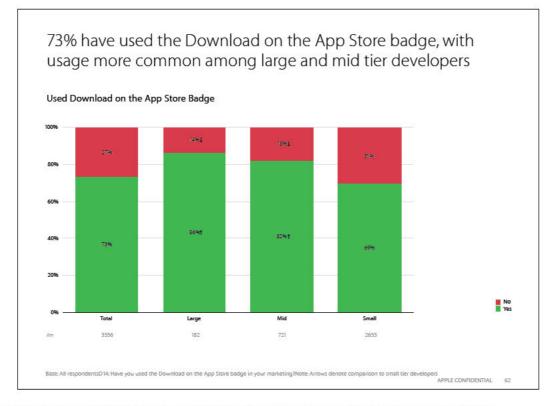


Here's where we see a jump in the red. 24% of respondents rate the App Store Marketing Guidelines as poor in helping to improve their app marketing.

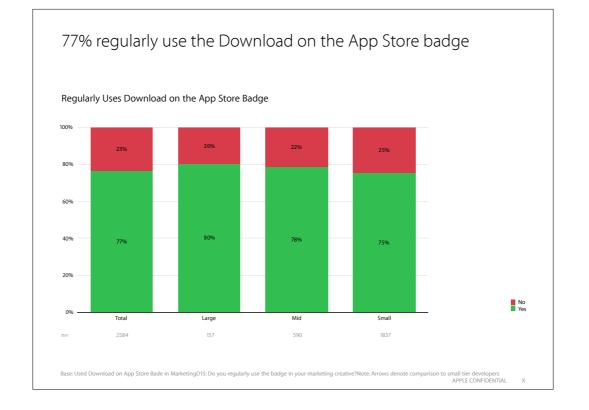
22% overall rate the guidelines as being very good or excellent.

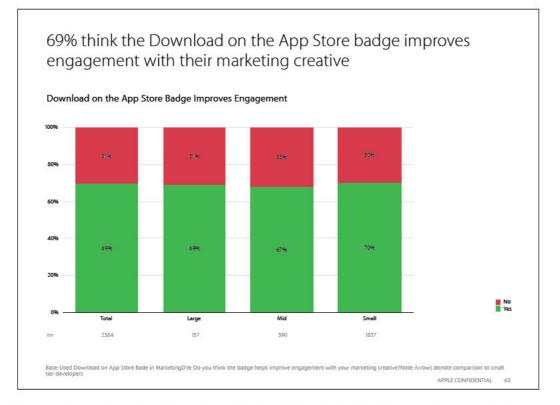
We are looking at ways to test and improve the effectiveness of our guidelines. The guidelines serve Apple from a corporate identity standpoint, but we need to further validate with developers that it helps their marketing as well.



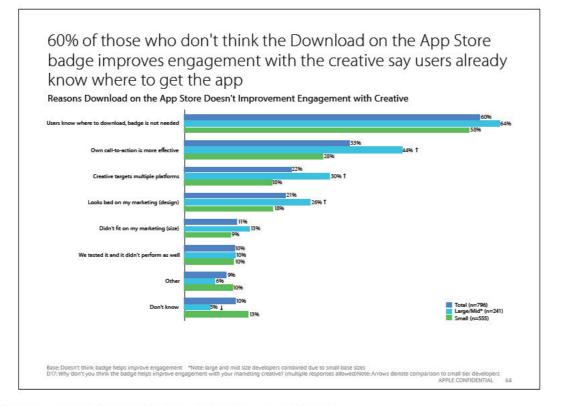


73% of all developers have used the Download on the App Store badge, with 86% of large and 82% of mid tier developers using it



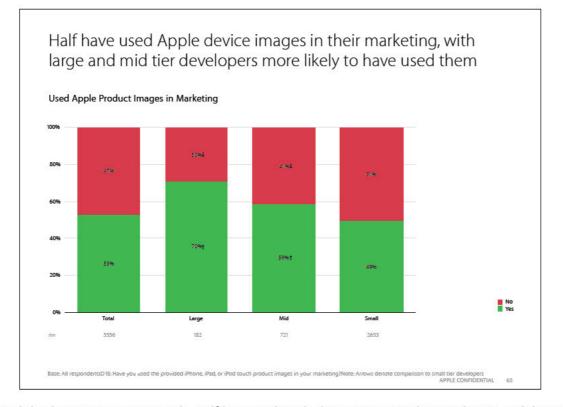


We've run a handful of tests on the effectiveness of the Download on the App Store badge but we're looking to research this further this year. When we put it to developers, 69% of developers say yes, the Download on the App Store badge improves engagement with marketing creative. As you can see, this response was quite consistent across all tiers.

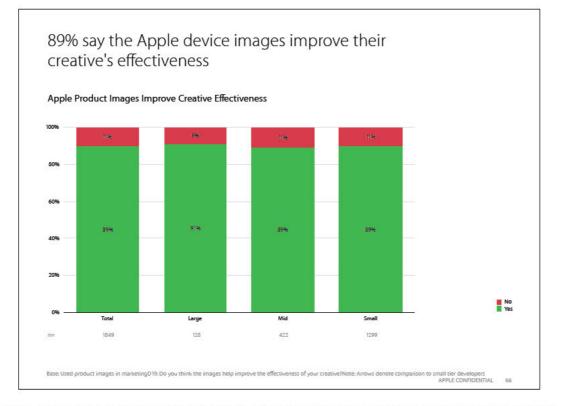


For the 31% who said no, we wanted to find out why not. Developers could select multiple responses.

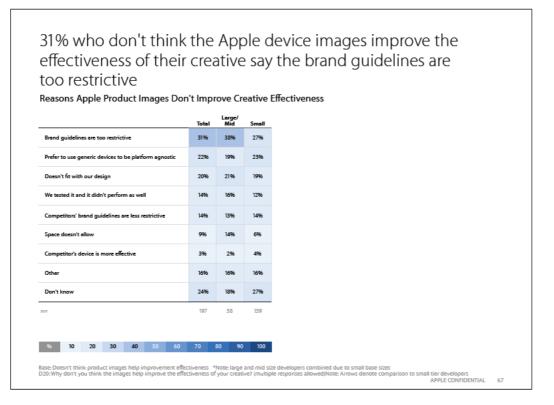
- · 60% say users already know where to get the app
- 44% of large and mid-tier developers said their own call to action was more effective (Note that large and mid sizes were combined due to small base sizes.)



We then asked developers if they have used the device images we provide. Half have used Apple device images in their marketing, with large and mid tier developers more likely to have used them



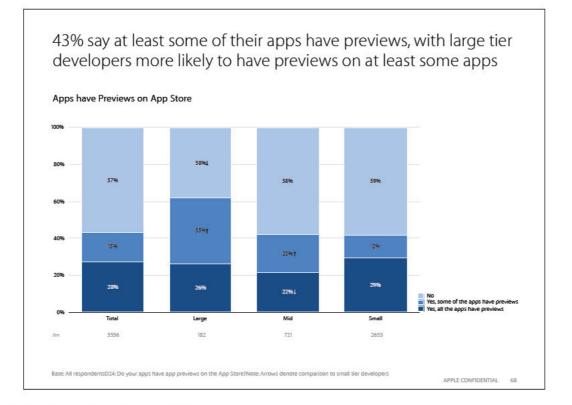
Of those who do use them, 89% say the Apple device images improve their creative's effectiveness. This was quite consistent across all tiers.



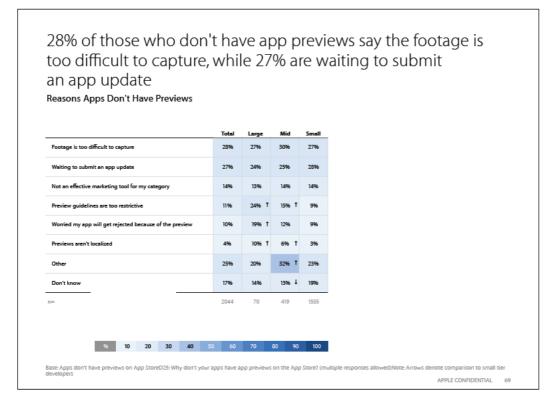
For those who didn't think that the device images were effective

- 31% say the guidelines around their use are too restrictive
- 14% had tested the images to gauge performance and determined that they were not effective

This is another area that we are looking to run more tests on ourselves this year to encourage developer adoption of the brand.



We wanted to gauge sentiment on other features we offer, such as App Previews. 61% of large developers say at least some of their apps have previews.



For those who don't have any previews on the App Store we asked why not. 28% say the footage is too difficult to capture, while 27% are waiting to submit an app update.

24% of large developers say the preview guidelines are too restrictive. App Review policy around app preview footage has changed since this survey was sent out, so it will be interesting to see whether this percentage changes in future surveys.

Open answers for "other" responses included

"previews are not within my skill set"

"no capacity to explore this feature", "limited resources"

"wasn't even sure what "app previews" were until I just Googled it"

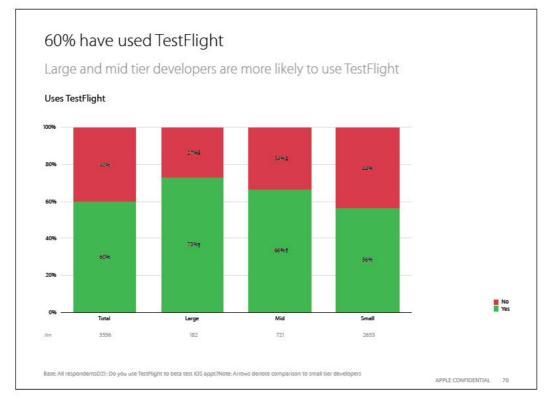
"haven't gotten around to it yet", "haven't had time"

"can't justify the cost" or "effort vs reward"

We have been working with the Analytics team to measure the conversion rate of apps with app previews, and it has been determined that they are effective in improving conversion rate. When we are able to share this with developers it will encourage wider adoption.

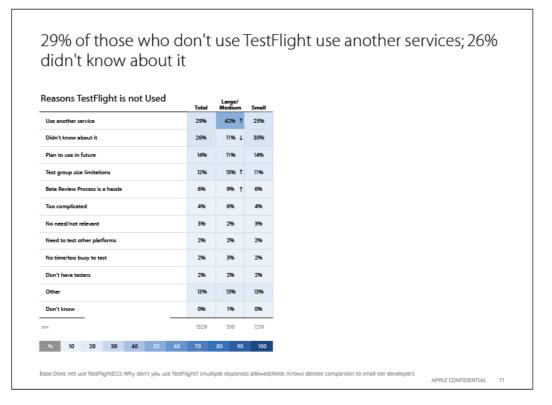
We also need to provide better guidance on how to create app previews so that developers are able to create great app previews on their own.

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We then asked developer about TestFlight usage.

- 60% overall use TestFlight, with Larger developers skewing higher at 73% percent.



For those who don't user TestFlight, we asked why:

- 29% user another service (42% of large/medium do so)
- 26% didn't know about it (skewing much higher for small developers 30%). We need to get better about communicating our existing best practices documentation, we have a TestFlight page on Apple Developer.

Open answers for "other" responses included:

"I don't know any testers"

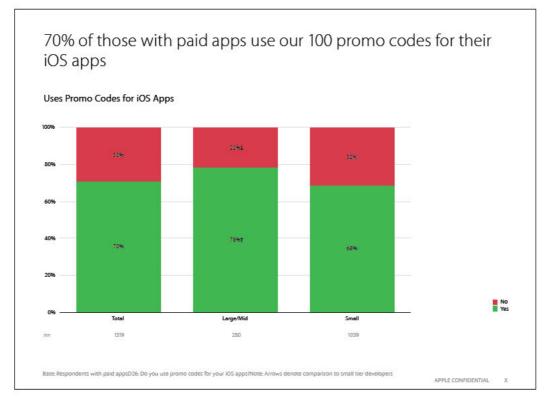
"I use a very small test group"

"Never thought about it"

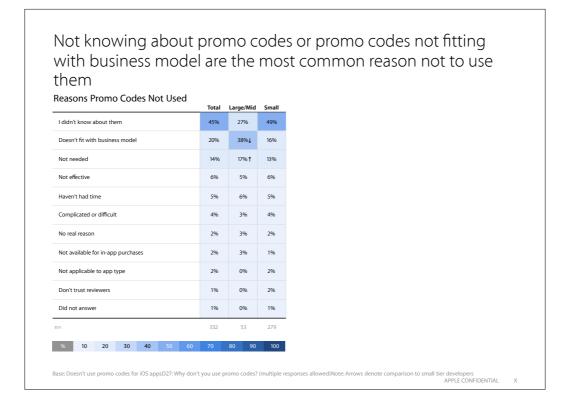
"Development takes most of my time"

"It didn't work on my cheap Android phone"

"On my to-do list"



For respondents with paid apps, we asked whether they used our 100 promo codes. 70% do.



So, what have we learned?

- Avoid major cultural holidays
- Discoverability and analytics are the top asks from developers
- · Many developers have little to no marketing budgets
- We need to demonstrate effectiveness of our tools using data
- We need to continue to demonstrate the ROI of localization
- Developers are looking for guidance to help them make smarter business decisions

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In short, we learned a lot. Here are some of our key takeaways:

- · We won't be sending this survey out before a major cultural holiday again.
- Better discoverability and analytics are the top asks from developers. We are continuing to refine our guidance on App Store optimization, and the release of iTC App Analytics this quarter will definitely make strides in addressing these pain points
- Our scaled developer outreach needs to provide actionable guidance for the 66% of all developers who are operating on little-to-no marketing budget.
- If we want to influence adoption of our features and tools, we need to have data to support their effectiveness.
- We need to demonstrate ROI of localization and provide local market expertise, which we're working on providing as part of our scaled developer outreach.
- We need to help developers make smarter business decisions on business models, pricing strategies, engagement and monetization. We need to provide more transparency on how the App Store works (e.g., store turn). And we need to better communicate the existing guidance we have.

- PX- 2300.102

